

# Annual Report

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Empowering Lives, Transforming  
Communities, Driving Positive  
Social Change



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## Preface

The year 2023 has brought severe challenges for the people of Afghanistan. Persistent drought across several provinces, the forced repatriation of refugees from Pakistan and Iran, and the escalating impacts of climate change have compounded the nation's crises. Unemployment, economic instability, and sanctions have deepened the hardships. Additionally, floods in provinces like Baghlan and Ghor have caused widespread devastation, intensifying human suffering. Without urgent international intervention, these escalating challenges threaten countless lives and undermine the nation's stability..

In response, PRB has initiated several critical projects aimed at easing these hardships. Our focus has been on enhancing the livelihoods and resilience of families impacted by drought and conflict. Through our efforts, we have provided essential food security support to internally displaced persons, returnees, and host communities in Jawzjan and Balkh provinces. Our emergency assistance has helped safeguard food security and bolster local food production for some of Afghanistan's most vulnerable rural families. To date, nearly 120,000 Afghans have benefitted from these initiatives, which have made significant strides in reducing poverty.

Beyond project implementation, PRB has successfully held its General Assembly, appointed new board members, and elected an Executive Director. We also completed our annual audit, maintaining transparency and accountability in our operations. In line with our ongoing mission to reduce poverty, we have developed a strategic roadmap and proposed future projects in agriculture and livestock for potential donors.

Looking ahead, PRB remains steadfast in advocating for women's rights in education and employment, as well as the protection of children's education and nutrition. We recognize that these efforts are vital to the future of Afghanistan and are committed to implementing impactful initiatives that promote a more equitable and prosperous future for all.

PRB is committed to supporting women, particularly in efforts to empower them economically. Although circumstances imposed by local authorities have made direct financial support impossible, PRB continues to engage women in meaningful activities, such as kitchen gardening and chicken distribution programs, in the provinces of Balkh and Jawzjan in year 2023

Sincerely,

Kabir Hakim  
Executive Director, PRB

## Afghanistan Today

In 2023, Afghanistan faced a cascade of crises that deepened the already severe humanitarian situation. The year was marked by embedded continuation of the worst droughts in recent history, as reported by the FAO, with drastically below-average rainfall

and reduced snowpack levels in crucial water basins. This environmental catastrophe led to significant drops in agricultural yields, causing widespread food shortages and escalating malnutrition rates, especially in rural areas. Livestock, a vital resource for many Afghan families, also suffered, further jeopardizing livelihoods.

The return of over 800,000 Afghans, primarily from Pakistan and Iran, added another layer of complexity to the situation. According to UNHCR, these returnees often found themselves in impoverished areas already stretched thin by limited resources. The sudden population surge exacerbated existing food insecurity and strained essential services like healthcare and education, making reintegration a formidable challenge.

Economically, Afghanistan remained in a precarious state throughout 2023. The World Bank reported a contraction of the Afghan economy by approximately 6.5%, compounded by soaring inflation rates. The collapse of key industries and rampant unemployment pushed millions into poverty, forcing families to adopt desperate coping mechanisms such as child labor and early marriage. The economic instability was further amplified by ongoing conflict, political uncertainty, and international sanctions, all of which hindered the country's economic recovery.

In addition to these challenges, Afghanistan continued to struggle with conditions which severely limited humanitarian access and the delivery of essential aid. UNICEF highlighted the dire conditions facing Afghan children, many of whom suffered from acute malnutrition and lacked access to education. The health system, already debilitated by years of conflict, was overwhelmed by the dual pressures of a growing population of returnees and the lingering effects of the COVID-19 pandemic.

Collectively, these factors have created a complex and multifaceted humanitarian crisis in Afghanistan. Despite the efforts of national and international agencies, the scale and scope of the challenges faced in 2023 underscored the urgent need for sustained and coordinated support to address the deep-rooted vulnerabilities within the country.

## The Current Position of PRB and Its Approaches

PRB remains dedicated to its mission of improving the livelihoods of Afghan communities through sustainable development practices, contribute to poverty reduction and rush helping needy people in emergency situation. Our approaches are centered around community-based interventions, capacity building, and fostering partnerships with local and international organizations.

In 2023, Partners and Revitalization and Building (PRB) has solidified its role as a key player in addressing the multifaceted challenges facing vulnerable communities across Afghanistan. The organization has strategically positioned itself to deliver targeted support to vulnerable farmers, women, internally displaced persons (IDPs), returnees, and host communities. Through a comprehensive approach, PRB has focused on stabilizing livelihoods, promoting resilience, and safeguarding food security, particularly among the most vulnerable rural families.

PRB's approach to assisting vulnerable farmers and women has been centered on providing them with the necessary resources and knowledge to enhance their agricultural productivity and economic independence. By offering access to quality seeds, fertilizers, and agricultural tools, PRB has enabled smallholder farmers to sustain and improve their yields. Simultaneously, the organization has empowered women through training programs that equip them with skills in modern agricultural practices, financial management, and entrepreneurship, thereby strengthening their roles within their households and communities.

In the face of economic instability and environmental challenges, PRB has placed a strong emphasis on stabilizing livelihoods and promoting resilience. The organization has introduced climate-smart agriculture techniques, diversified income-generating activities, and facilitated access to microfinance services. These initiatives have been instrumental in building the resilience of rural communities, enabling them to better withstand economic shocks and maintain sustainable livelihoods.

PRB has also been at the forefront of providing food security assistance to IDPs, returnees, and host communities, recognizing the acute food insecurity that these groups face. Throughout 2023, the organization has scaled up its efforts to deliver emergency food aid, cash transfers, and nutrition support, ensuring that the most affected families receive the help they need. In collaboration with local partners, PRB has ensured that food distribution is equitable and reaches those most in need, while also implementing community-based agricultural programs to support long-term food security.

In response to the ongoing crises affecting rural areas, PRB has prioritized emergency livelihood assistance to safeguard food security and local food production. The organization has distributed livestock, provided animal feed, and offered veterinary services to protect the health of livestock, which are vital to the livelihoods of rural families. Additionally, PRB has supported kitchen gardening projects and the rehabilitation of irrigation systems to ensure the continuation of local food production despite the challenges faced.

As PRB reflects on its achievements in 2023, the organization remains deeply committed to its mission of revitalizing and building resilient communities. Through its integrated approaches, PRB has made significant strides in empowering vulnerable populations, stabilizing livelihoods, and promoting food security. Looking forward, PRB will continue to adapt and strengthen its strategies to meet the evolving needs of the communities it serves, ensuring that its impact remains both meaningful and sustainable.

## Projects achievement

### Project Stabilizing Livelihoods and Promoting Resilience in Balkh and Jawzjan Provinces

The project *Stabilizing Livelihoods and Promoting Resilience* being implemented in Balkh and Jawzjan provinces of northern Afghanistan is one of the most important initiatives implemented by PRB in partnership with WHH (Welthungerhilfe), one of the largest private aid organizations in Germany.

Aimed at strengthening the livelihoods and resilience of vulnerable families in targeted provinces, the project has carried out a wide range of activities since February 2022 and will continue to do so till achieving the ultimate goal in late 2024.

In 2023, during the phase 2 of the project, PRB has reached over 5200 deserving families and over 60,000 indirect beneficiaries with life-saving support, covering a significant number of the overall beneficiaries.

The assistance provided by this project includes establishment of kitchen gardens, distribution of tools and seeds, trainings for kitchen gardening, support for chicken farming, capacity building trainings and water supply through installations of solar systems. These activities are specifically vital for women-headed households and it empowers women to build their resilience, improve their economy through production and diversifying income sources all in the comfort of their homes and nearby communities. A total of 3782 households have been covered with mentioned assistance in both Balkh and Jawzjan provinces.

The project has also implemented cash-for-work initiative in the targeted provinces which has not only provided the rural communities' workforce with income but has also helped in revitalization of community assets, prolonging its stability.

In implementation of the mentioned project, PRB has ensured transparency, accountability, gender-inclusion while keeping social and environmental responsibilities in the center of attention.





## Project Food Security Assistance to IDPs, Returnees, and Host Communities in Jawzjan and Balkh Provinces

The project aimed to enhance food security for internally displaced persons (IDPs), returnees, and host communities across Jawzjan and Balkh provinces, specifically targeting Khwaja Du Koh, Mardian, and Mingajik



districts in Jawzjan and Zari, Mazar-e-Sharif, Balkh, and Chamtal districts in Balkh. Throughout the project's duration, several key activities were implemented to address the immediate needs of the affected populations. Food items were distributed to 7,260 households, including 3,910 in Balkh and 3,350 in Jawzjan, focusing on vulnerable individuals and farmers impacted by drought. Additionally, the project conducted awareness campaigns on nutrition and hygiene for the same 7,260 households and distributed hygiene kits to ensure better living conditions. To further support the communities during harsh weather, winter packages were provided to 3,000 vulnerable households, with 2,000 in Balkh and 1,000 in Jawzjan. These efforts were critical in delivering short-term relief and improving food security and nutrition for both men and women during emergencies across all seven districts. The project, initiated on August 21, 2022, was successfully completed by April 30, 2023. Emergency

## Emergency Livelihood Assistance to Safeguard Food Security and Local Food Production of the Most Vulnerable Rural in Sar e Pul Province

In partnership with the Food and Agriculture Organization (FAO), PRB successfully implemented a vital project in 2023 across six districts in Sar-e-Pul province, Afghanistan—Gosfandi, Sangcharak, Balkhab, Kohistanat, Sozma Qala, and Sayyad. This initiative directly targeted 6,211 farming and smallholder households, indirectly benefiting a total of 43,477 individuals. Beneficiaries were provided with comprehensive support, including wheat production packages, livestock protection packages, and technical training on critical agricultural practices. The training covered essential topics such as land preparation for wheat cultivation, wheat seed treatment with fungicide, irrigation methods and scheduling, fertilizer preparation and application, as well as harvest and post-harvest management. Additionally, the project addressed livestock management, focusing on disease prevention, vaccination, and animal feeding.

These interventions enabled beneficiaries to secure their food supply, enhance production, and increase income through improved wheat farming and livestock protection practices. Initially scheduled to cover three districts with a completion date of December 2023, the project was expanded in its third month to include three



additional districts. PRB swiftly adapted to this change without incurring extra administrative costs, ensuring broader coverage of life-saving assistance to those in critical need.

The project's smooth implementation was ensured through PRB's effective coordination with all stakeholders, including government technical agencies, security departments at national, provincial, and local levels, NGOs, communities, and beneficiaries. Key administrative procedures, such as registering the project with the Ministry of Economy and coordinating with provincial MAIL and DAIL, along with regular stakeholder meetings, facilitated seamless execution.



PRB's management team oversaw the entire implementation process to ensure transparency, accountability, and accurate documentation. Additionally, the Monitoring, Evaluation, Accountability, and Learning (MEAL) unit effectively managed feedback and complaints, promptly addressing concerns raised by



beneficiaries and stakeholders through a robust response mechanism. This demonstrated the project's commitment to resolving issues efficiently and maintaining the trust of all involved parties.

The PRB Project in Sar-e-Pul has yielded significant and impactful results, contributing to various aspects of community development. The assistance packages delivered through the project have notably improved food security and livelihoods for vulnerable families. These interventions have not only diversified income sources and boosted agricultural production but have also enhanced access to better markets, leading to more stable and sustainable economic conditions for the beneficiaries.

The technical training provided to target communities has greatly enhanced their knowledge and skills, enabling them to optimize production and income generation. This capacity-building effort will have long-lasting benefits, empowering families to sustain and improve their livelihoods over time.



From the project's inception to its conclusion, PRB made a dedicated effort to ensure gender balance. This commitment was evident in staffing decisions, beneficiary selection, and the inclusion of women-headed households. Both men and women received tailored training based on their specific needs, promoting equitable participation and empowerment across the community.

In response to the chronic drought affecting the region, the project placed a strong emphasis on environmental sustainability. By providing essential resources such as wheat,

fertilizer, animal feed, and technical training, the initiative not only addressed immediate food insecurity but also promoted sustainable agricultural practices. These efforts are expected to mitigate the effects of drought and contribute to long-term environmental stability. Ongoing monitoring and evaluation will continue to assess the lasting impact of these interventions.

The project had a profound impact on both direct and indirect beneficiaries, as well as the broader community. By improving food security and livelihoods, the initiative not only strengthened the economies of individual families but also positively influenced the regional economy. The provision of high-quality agricultural and animal products enhanced local markets and created new trade opportunities, contributing to overall economic stability.

As PRB reflects on another successful achievement in 2023, the organization stands ready and fully prepared to embark on future initiatives and humanitarian assistance projects across Afghanistan.

## Gender and Business Development

Promoting gender equality and empowering women in business remains a central priority for PRB. Our initiatives are designed to equip women with the necessary skills, resources, and support to succeed in entrepreneurial ventures, as demonstrated by the AFG-1260 project.

In 2023, PRB made significant progress in advancing gender inclusion and business development through the AFG-1260 project. This project focused on supporting female-headed households, a particularly marginalized group in Balkh and Jawzjan regions. By establishing kitchen gardens and promoting poultry farming, the project not only provided these women with economic empowerment but also elevated their roles in community development. The provision of kitchen garden tools, seeds, chickens, feed, and coop construction materials, alongside comprehensive technical training, enabled these women to sustain their livelihoods and contribute to their households' food security and income generation. This holistic approach ensured that female beneficiaries were active participants in the project's business development initiatives, thereby strengthening their resilience and fostering greater gender equity within their communities. The success of the AFG-1260 project in integrating gender-sensitive strategies into business development activities reflects PRB's commitment to inclusive and sustainable development.

Similarly, PRB's project in Sar-e Pul aimed to uplift farming households by providing essential agricultural inputs, such as wheat seeds, DAP, and urea fertilizers. This initiative focused on significantly enhancing crop yields, ensuring food security, and creating livelihood opportunities for all household members, regardless of gender. While the project reached approximately 7.45% of female-headed households among the 6,211 total beneficiaries, the distribution analysis revealed a gender disparity, with male beneficiaries constituting the vast majority. Despite the efforts to engage more female participants, challenges arose due to the limited number of eligible women meeting the project criteria. Although the target of 10% female beneficiaries was not fully met, the project still managed to achieve a 7.45% inclusion rate. This outcome highlights the importance of ongoing efforts

to enhance gender inclusivity and develop strategies to overcome barriers to female participation in future projects.

## One Health and One Welfare

The One Health approach recognizes the interconnectedness of human, animal, and environmental health. Our projects address health issues through integrated solutions that benefit both people and animals. PRB being a key agency in animal health and livestock production since 1990.

PRB project in Sari Pul province exemplifies a holistic approach that integrates the principles of One Health and One Welfare by addressing the interconnectedness of human, animal, and environmental health. Through the distribution of wheat, fertilizer, and animal feed to 6,211 smallholder farmers, the project not only aimed to alleviate immediate food insecurity but also supported the well-being of both people and livestock. The training sessions provided to beneficiaries focused on sustainable agricultural and livestock management practices, emphasizing the importance of proper nutrition, veterinary care, and environmental stewardship. By equipping farmers with the knowledge and resources to manage their crops and livestock more effectively, the project contributed to improved health outcomes for both humans and animals, fostering resilience against environmental challenges such as drought. This integrated approach underscores the project's commitment to promoting a sustainable and healthy ecosystem, which is vital for the long-term well-being of the communities served.

Similarly, under AFG-1260 Through initiatives like kitchen gardening and poultry farming, the project not only addressed the immediate nutritional needs of the communities but also contributed to the long-term health and well-being of both people and animals. For instance, the kitchen garden interventions provided households with the means to cultivate nutritious vegetables, directly combating malnutrition and associated diseases. Simultaneously, the poultry farming initiative enabled families to produce eggs, a valuable protein source, thus enhancing their food security and reducing the risk of nutrient deficiencies. Furthermore, the training provided in livestock management and natural resource management empowered community members to maintain the health of their animals and environment, ensuring a holistic approach to community welfare. These efforts highlight the project's commitment to fostering resilient communities by recognizing the intrinsic link between human health, animal welfare, and environmental sustainability.

## Organisation

PRB is structured to ensure the highest level of effectiveness in delivering humanitarian services across a diverse range of sectors, including emergency response, agriculture, livelihood support, women empowerment, education, and environmental protection. Organization structure is designed to facilitate seamless coordination, robust oversight, and efficient implementation of projects across all regions where we operate.

At the helm of the organization is the General Assembly, which serves as the highest decision-making body. It is composed of members who provide strategic direction and oversight, ensuring that the organization remains aligned with its mission and objectives. The General Assembly also elects the Board of Directors, a group of experienced professionals who provide governance and strategic oversight. The Board plays a crucial role in setting policies, approving budgets, and guiding the overall direction of the organization.

The day-to-day operations are managed by the Executive Director, who acts as the chief executive officer of the organization. The Executive Director is responsible for implementing the Board's decisions, managing resources, and overseeing all aspects of the organization's work. The Executive Director is supported by a Management Team composed of specialists in various fields, including emergency response, agriculture, livelihoods, gender, education, and environmental protection. This team ensures that the organization's projects are implemented effectively, leveraging their expertise to adapt to the changing needs of the communities we serve.

PRB structure also includes a network of regional and provincial offices, strategically located to ensure that we can respond swiftly to needs in different areas. Each office is staffed by a team of professionals who are responsible for the local implementation of projects, community engagement, and coordination with local authorities and partners. This decentralized approach allows us to tailor our interventions to the specific needs of each region, ensuring that our services are relevant and impactful.

To maintain a high level of effectiveness, we have established clear lines of communication and reporting between the main office, regional offices, and provincial offices. Regular meetings and reporting mechanisms ensure that all levels of the organization are aligned and that any challenges are quickly identified and addressed. This structure also allows for the efficient allocation of resources, enabling us to maximize the impact of our interventions.

## Board of Director

At the end of year 2023, PRB held its General Assembly, marking a significant milestone where new members of the Board of Directors were elected, and a new Executive Director was appointed. The Board of Directors plays a pivotal role in guiding the strategic direction for PRB, ensuring that our activities align with the organization's mission and long-term objectives. They are tasked with setting strategic goals and providing oversight to guarantee that these objectives are achieved. Additionally, the Board is responsible for developing and approving key policies that govern the operations of PRB. These policies are vital for maintaining compliance with legal and regulatory standards, thus safeguarding the integrity of the organization.

A critical component of the Board's responsibilities is financial oversight. The Board ensures the financial health of PRB by approving budgets, reviewing financial reports, and making certain that all resources are utilized efficiently and transparently. This oversight is essential for maintaining the trust and confidence of our donors and stakeholders. Furthermore, the Board offers crucial support and guidance to the Executive Director, particularly in

navigating significant challenges and making key organizational decisions. Accountability remains a core duty of the Board, as they ensure that the organization stays transparent and answerable to all stakeholders, including donors, beneficiaries, and the broader community.

The Executive Director, in turn, is responsible for the daily management and leadership of the organization. This role involves executing the strategic direction set by the Board and ensuring that all programs and services are delivered effectively. The Executive Director manages the NGO's operations, including staff, program delivery, and resource allocation, to ensure smooth and efficient functioning.

Financial management is another critical aspect of the Executive Director's role. They oversee the organization's budget, ensure resources are allocated effectively, and report on financial performance to the Board. Additionally, the Executive Director acts as the primary representative of PRB in all engagements with external stakeholders, including donors, partners, government agencies, and the public. Building and maintaining these relationships is essential to the success of our organization. The Executive Director is responsible for providing regular updates to the Board on the organization's performance, challenges, and opportunities, enabling informed strategic decisions.

## Partnerships

Partnerships are at the core of our work. We collaborate with local and international organizations, government agencies, and community groups to amplify our impact.

PRB solidified its role as a key player within the humanitarian sector by actively engaging in strategic partnerships that enhanced our ability to serve vulnerable communities effectively. PRB became a committed member of the NGOs/CSOs Networking Platform, signed an agreement of partnership with Save the Children. By signing a collaboration agreement, we strengthened our capacity to address urgent needs, particularly in areas related to child protection, education, and health.

Our involvement in various humanitarian clusters—specifically NFI (Non-Food Items), Protection, WASH (Water, Sanitation, and Hygiene), and Shelter—further underscored our commitment to coordinated action. Through these clusters, we played an active role in shaping response strategies, contributing to the development of best practices, and ensuring that aid delivery was both timely and effective.

We also cultivated close working relationships with leading international organizations such as FAO and WFP. These partnerships were critical in enabling us to deliver integrated support to communities facing food insecurity, livelihood disruptions, and other challenges. The synergy between our teams and these global entities allowed us to maximize the impact of our interventions, particularly in remote and underserved areas.

A cornerstone of our partnership strategy has been our ongoing collaboration with WHH (Welthungerhilfe), one of Germany's most respected charitable organizations. Our shared vision of combating hunger and promoting sustainable development has led to the successful implementation of several joint projects. The mutual trust and alignment of our



missions have paved the way for a strong and enduring partnership. Looking ahead, we are eager to deepen our collaboration with WHH, exploring new avenues to expand our joint efforts and amplify our impact. By building on this solid foundation, we aim to tackle emerging challenges and create lasting positive change in the communities we serve.

These partnerships not only reflect our commitment to collaboration but also our belief that by working together, we can achieve more significant and lasting results. As we move forward, we remain dedicated to strengthening these relationships, exploring new opportunities for cooperation, and continually striving to enhance the effectiveness and reach of our work.

Within project framework of ongoing projects in Balkh and Jawzjan , Sare Pul partner development was an essential part of project setup and involved identifying, engaging, and collaborating with, local authorities, and community leaders. Partnerships established to leverage resources, expertise, and local knowledge to enhance the project's impact. This may involve formalizing MoU update with MAIL who ensure the successful delivery of services to the target population

## Finance

Transparency and accountability are fundamental to PRB's financial management practices. In 2023, an independent member of Prime Global, a prominent association of accounting firms, was engaged to conduct a comprehensive financial performance audit. The third-party firm reviewed PRB's internal control systems, accounting processes, and documentation procedures, performing both control tests and substantive evaluations to ensure compliance with required standards. PRB's financial operations are further supported by a robust, fully digitized accounting system, which enhances efficiency, accuracy, and transparency in all financial transactions.

## Looking Forward

As we look to the future, we are committed to continuing our efforts to improve the lives of Afghan people.

Agriculture and animal husbandry are the backbone of the rural economy, and addressing poverty in these areas requires a comprehensive approach, including the critical aspects of water supply and its effective management. As a professional institution dedicated to agriculture and animal husbandry, we are committed to making a meaningful impact in this sector.

Our mission includes a strong focus on supporting women's rights, particularly in education and employment. We are resolutely committed to empowering women both economically and socially. Environmental conservation is a fundamental priority for us, and we ensure that it is a key consideration in all our initiatives and programs.

Looking ahead to the coming year, we recognize the urgent need to address the challenges posed by climate change, which is increasingly evident in Afghanistan through severe floods, prolonged droughts, and other natural disasters. Additionally, the forced return of Afghan nationals from Pakistan and Iran presents significant challenges. In response, we will develop targeted programs to address these critical issues, focusing on sustainable solutions and resilience-building measures for affected communities.

Our approach will involve close collaboration with local stakeholders, the implementation of innovative agricultural practices, and the enhancement of water management systems to mitigate the impacts of climate change. We will also prioritize support for displaced populations, ensuring they receive the assistance needed to rebuild their lives and integrate into their new environments effectively. By aligning our efforts with these pressing needs, we aim to contribute to long-term stability and development in the region.

## PRB on the Map

A visual representation of our presence and activities across different regions of Afghanistan, highlighting key project sites and impact areas.

